



**Willoughby District Historical Society & Museum Inc.**

**ANNUAL REPORT  
OF THE WDHS&M Inc. 2023**

**for**

**50TH ANNUAL GENERAL MEETING  
SATURDAY 13 APRIL, 2024 – 2pm**

**58 Johnson Street, Chatswood, NSW, 2067**

## **WDHS&M Inc Committee 2023**

<b>Judy Peters</b>	President
<b>Paul Storm</b>	Vice President
<b>Terry Fogarty</b>	Secretary
<b>Ian Smith</b>	Treasurer
<b>Don Swonnell</b>	Public Officer
<b>Mary Thom</b>	Committee member
<b>Jenny Roxburgh</b>	Committee member

This year saw the resignation from Committee of long-term Committee and Life Member Mary Thom in July 2023, the position remaining vacant until the AGM.

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## **STATEMENT OF PURPOSE & MISSION**

The Willoughby District Historical Society and Museum is dedicated to the study, preservation, interpretation, and celebration of the rich history of our community and region in particular and of Australia in general.

Our mission is to undertake on-going historical research based on written, oral and other sources, collect, conserve, and exhibit artifacts, compile authentic historical records, and stories that showcase the past, providing a deeper understanding of our heritage and its significance in shaping the present and future.

# **OBJECTIVES**

## **As per the revised Constitution 2019**

- (1) To encourage the study and appreciation of the history of Willoughby district, and of Australia in general.
- (2) To foster the compilation of authentic historical records.
- (3) To undertake on-going historical research based on written, oral and any other sources and to encourage other members of the community to participate in the documentation of local and national history and to encourage researchers to publish their findings in the Society's journal, newsletter, or other appropriate medium.
- (4) To develop and maintain the Society's Museum at 58 Johnson St, Chatswood for the public exhibition of materials considered by the Society to relate to local and national history.
- (5) To aid interchange of information by lectures, readings, discussions, excursions and exhibitions of historical interest.
- (6) To co-operate with Historical Societies within Australia and maintain liaison with the Royal Australian Historical Society and Museums & Galleries NSW, as well as other historical organisations and museums on the North Shore and elsewhere.
- (7) To concern itself with such other matters as are incidental or conducive to the attainment of the Society's objectives.
- (8) To maintain a Society that is non-political and non-sectarian.

# **PRESIDENT'S REPORT**

**It is with great pleasure I present the President's Report for 2023.**

**The 50th anniversary of the Society is a time to reflect on the past and look to the future.**

The WDHS&M stands on a precipice. The next 5 years will be critical to the ongoing success of the Society. Every effort will be required to increase membership from the diverse peoples associated with the Willoughby District and to raise funds to keep the Society & Museum viable and functioning into the future. Much effort has gone into providing events for members and friends during 2023 in the hope of retaining current members and providing the opportunity to gain new members post COVID.

I am pleased to report that the membership of the Society rose during 2023. This included 53 General members and 4 Life members. It is encouraging that we have welcomed some new members in the past 12 months and more already in 2024. It is hoped many more will join us and become involved in Society activities and events.

Significant activities and events of the Society in 2023 included the following:-

## **Governance & Management**

### **Management Committee**

Paul Storm stepped down as President of the Society at the 2023 AGM in April after 13 years of exemplary service having been involved with the Society since its early days with a particular interest in local heritage. Don Swonnell graciously stepped aside allowing Paul to be elected Vice President. Mary Thom stepped down from the Management Committee in July after 22 years of service. Her knowledge of the Society and wisdom in all matters is already being missed. We are grateful she continues as an involved member. This means the Management Committee has carried a casual vacancy up until this AGM. Terry Fogarty has stepped down from the position of Secretary in January 2024 however has remained a member of the Committee for which we are grateful.

Monthly Management Committee meetings continued to plan and implement the plans, policies, and activities of the Society on behalf of the membership. This included plans for the Willoughby Museum's 30<sup>th</sup> anniversary in October 2023 and the 50<sup>th</sup> Anniversary of the Society in 2024.

A series of Thursday working bees were established to action plans in the areas of filing, collection management and storage including a clean out the garden shed, general maintenance, grant applications, and preparation of a library display for the 30<sup>th</sup> anniversary of the museum.

A lack of volunteers is holding back progress in many areas of implementation of the Strategic Plan. There is a need for new volunteers to assist on the Committee, to conduct research and marketing, to assist at events, conduct tours and to work in the Museum in collection

management and display renewal. Without new volunteers we will be unable to make progress and continue to open the Museum most Sundays between February and November. Despite this we have been able to renew the temporary exhibition room in September 2023 with the assistance of Bushland Management of Willoughby City Council. Thanks goes to the few dedicated volunteers who have served the membership this year in all areas.

### **Building & Equipment Maintenance**

The maintenance of the Museum building and Headquarters of the Society continues to be both a blessing and a financial burden. An Insurance claim on the Museum building in 2022 resulted in repairs to cracked walls and repainting in the kitchen, laundry and breakfast room in 2023. Disappointedly, new cracks have started to appear late in the year in the kitchen area that whilst safe will require our attention in 2024.

Self-Insurance of the Museum Building was decided by the Committee due to the high cost of buildings insurance draining Society funds. A self-insurance fund will be built up over time to cover future eventualities.

A Fire Safety check of the Museum Building was conducted during 2023.

Building and Garden maintenance has included nonslip strips being applied to front stairs for safety, tree removal, exterior painting, fence repairs, a plumbing repair to the front tap, and mower repairs.

### **Grants & Acquittals**

A grant from the Premier's Department received in 2022 resulted in the purchase of an AED (Defibrillator) in June 2023 for use in medical emergencies, now mounted on the wall in the breakfast room. Thank you to Ian Smith our Treasurer for securing this funding.

Ian Smith also successfully secured in 2023 a \$2,000 "Lights On, Doors Open" stipend through Museum & Galleries NSW to assist in the expenses of running the Museum. This requires meeting two of the new Australian National Standards for Museums 2.0 by the end of August 2024. Your Executive are working to achieve these standards with the assistance of the Committee.

### **Strategic Plan, policies and procedures produced or revised.**

A Willoughby City Council Grant was successfully applied for in September 2023 for a Diversity Project. The project aims to meet aspects of our strategic plan, particularly First Nations, migration and ethnic influences being represented in the history of Willoughby by the Society and Museum and included in our publications and on-line presence. The aim of the project is to capture a snapshot of the diversity of people involved in Willoughby in 2024 from different cultural and ethnic backgrounds, their personal stories of coming to Willoughby, their local community involvement and hopes for the future. This will culminate in an exhibition titled "My Willoughby: Reflecting on the past, looking to the future" as part of the Emerge Festival 2024 and our 50<sup>th</sup> anniversary celebrations. Oral histories will be collected and offered to Willoughby Library and a 24-page booklet produced.

Annual Report Guidelines were passed by the Committee in November and are being implemented by the production of this report as part of the M & G Stipend program. In addition, the Purpose and Mission Statements of the Society written by Terry Fogarty and revised by Ian Smith were passed at the November Committee meeting and ratified by the membership in February 2024 and can be found on page 4 of this report.

A Reconciliation Action Plan (RAP) in line with those of the Royal Australian Historical Society, Museums & Galleries and Willoughby City Council was established with the assistance of Terry Fogarty. This aims to recognise first nations people, the original custodians of the lands on which we meet and to promote truth telling regarding the history of colonisation. Development and implementation of the RAP will a priority area for 2024.

### **General meetings held and guest speakers.**

The following guest speakers presented at our General Meetings:-

- February 2023 General Meeting speaker – Jo Harris – Tracing your Family History
- April 2023 General Meeting & AGM speakers - Mayor Tanya Taylor and Paul Storm with 2 items of interest.
- June 2023 General Meeting speaker – Ross Downie on The Quarantine Station North Head
- August 2023 General Meeting speaker – Michelle Richmond, Historian & Librarian Northern Beaches Council on the History of the Northern Beaches
- October 2023 General Meeting speaker – Ron Besdanský on the Tramways of the North Shore
- December 2023 Christmas Party at the Museum
- February 2024 – Mr John Vaughan – Personal recollections of the early days of the WDHS&M.

### **Research activities**

General Research enquiries were fielded by the Secretary and distributed to Committee and others willing to assist.

Terry and Yvonne's work on the research archives and files and inputting into the global index has progressed during 2023.

### **Member activities and events**

**Coronation High Tea May 2023** Despite the wet weather and the cold 31 people gathered and were entertained with poems presented by Don, a Royal Quiz and the sharing of stories of royalty related objects and experiences amongst those who gathered. Thanks goes to all who helped make the occasion a success on the day, particularly Mary and Yvonne, and the team in the kitchen, and for those who helped set up, serve and pack up, particularly Jenny, Tric and Malcolm. Thanks also goes to Don Swonnell for organising the loan of chairs and tables.

### **Winter Warmer Soup Lunch 4 July 2023**

A small group of 12 gathered for a fun time for all present with Don reading us witty poetry, followed by a Kitchenalia quiz with prizes and the sharing of personal stories with accompanying household objects. Thanks goes to all who took part, especially the soup makers and servers.

### **Open House on Saturday 9 September at 15 Johnson Street Chatswood.**

Our host Paul Storm gave a tour and history of his house 'Victoria' which is part of the Chatswood South Conservation area followed by refreshments. A display of flags by John



Vaughan brightened the occasion as did the refreshments provided by all. My personal thanks go to Paul Storm for opening his home to members and friends which has brought in welcome donations to the Society.

### **Christmas Party 2023**

A lively group gathered in the museum back garden on 10 December to celebrate a busy year for the WDHS&M. Thanks goes to Kathy Day for the international Christmas Quiz with prizes and to Don Swonnell for his poetry reading enjoyed by all. Our grateful thanks to all who attended and supplied food to add to the festivities. It was wonderful to welcome our local member Hon. Tim James who inspected the installed AED (defibrillator) supplied through a state government grant. He also took the opportunity to view the current exhibition. Thanks also to Councillors Jam Xia and Hugh Eriksson who took the time to attend our event.

### **Exhibitions – see Museum Report**

### **Special Events**

- **30<sup>th</sup> Anniversary of Willoughby Museum – see Museum Report**

### **Tours – Paul Storm**

- **Tour of Castlecrag – Sept 2023, Old Farts group**

### **Talks to outside groups**

- **26 May 2023 Australiana in the Applied Arts – Paul Storm** – at Chatswood Branch of Willoughby Library
- **October 2023 Presentation on the Hennings family – Paul Storm** - Bathurst Historical Society.
- **October 2023 Mosaic Leaders Meeting**– Judy Peters & Jenny Roxburgh attended to promote the Diversity Project to the multicultural leaders present.

### **Newsletters or other publications.**

- Chatters Newsletter – 4 editions- prepared and edited by Ian Smith & Joji Vergara.
- Northside Living October 2023 Article – 30<sup>th</sup> Anniversary of Willoughby Museum
- Advertisement in West Chatswood Progress Association newsletter and flyers distributed for the new temporary exhibition Sept 2023.
- Newsletters of other historical societies were distributed to members by the Secretary.

### **Representation to and affiliation with local organisations, committees, or groups.**

WCC Multicultural Leaders Circle – Judy Peters

Heritage Committee WCC – Paul Storm

Flat Rock Creek Committee WCC – Jenny Roxburgh

Federation of Progress Associations - Don Swonnell

Willoughby South Progress Association – Don Swonnell  
Northbridge Progress Association – Jenny Roxburgh  
Chatswood West Progress Association – Terry Fogarty

**Involvement in local community activities or events.**

- Tresillian North Open Day 24 June attendance prior to relocation – Judy Peters
- West Chatswood Multicultural Fair Sept 2023 – Terry and Judy
- Castlecrag Fair Oct 2023 – Jenny Roxburgh, Judy Peters & John Vaughan.
- Mosaic 30th Anniversary Event November 2023 attended by Judy Peters
- Hon Tim James MP for Willoughby Christmas function attended by Judy Peters

**Recognition of grants received and acquitted.**

- Premier's Dept Grant for AED acquittal
- Hyecorp Grant acquittal
- Willoughby City Council Grant for Diversity Project successful application

**Reference to the work of members, volunteers and the committee in the ongoing work of the Society.**

- Tours & talks to outside groups – Paul Storm
- Event management – Judy Peters
- Chatters newsletter - Ian Smith & Joji Vergara
- Membership records - Ian Smith
- Museum cleaning- Ian Smith & Joji Vergara
- Secretarial duties & Research File indexing – Terry Fogarty
- Flyer distribution – Jenny Roxburgh
- Garden maintenance – Paul Storm, Don Swonnell, Mary Thom, Jenny Roxburgh
- Building maintenance – Paul Storm, Terry Fogarty, Ian Smith
- Public Officer & Poetry readings – Don Swonnell
- Museum volunteers – Mary Thom, Yvonne Ashfield, Rob Wilson & Committee members
- Collection Management – Judy Peters, Terry Fogarty, Ian Smith, Mary Thom
- Website – Terry Fogarty
- Facebook page – Rob Wilson
- Christmas Party Quiz & decorations– Kathy Day
- Catering Assistants for events– Mary Thom, Tric Winn, Jenny Roxburgh, Wendy Norton, Kathy Day, Judy Peters

Apologies for anyone inadvertently missed.

**Future plans for the coming year/s**

- Review of Strategic Plan and priorities in 2024
- Development of Policies and Procedures – Australian Museum Standards 2.0
- Reconciliation Action Plan progression
- Membership drive – aim is to increase the number and diversity of members.
- Fundraising efforts & grant applications.

- **Continuing the Diversity Project** culminating in temporary exhibition September 2024. Titled 'My Willoughby: Reflecting on the past, Looking to the future" it will focus on the journeys people from different cultural backgrounds have taken to live in this wonderful City. This would seem appropriate as part of our 50th anniversary in 2024.
- Continuing weekly Thursday Working Bees at the Museum in filing, collection management, storage space and other tasks.

I look forward to the opportunity to serve the membership in 2024.

**Judy Peters**

President

# Museum Report

## Management and Governance

We are still without a Museum Curator, the Management Committee making all decisions regarding policies, procedures and collection management for the Museum.

We have commenced revising our policies and procedures in line with the Australian Museum Standards 2.0 released in 2023.

Museum visitation has remained low for 2023. Sunday openings have attracted a total of 62 adults and 14 children visiting during the year. It was decided in November to have a trial month of free entry to the Museum on Sundays to celebrate the 30<sup>th</sup> anniversary. This resulted in a large increase in visitors with 18 people visiting for the month (included in the yearly total of 76 visitors above). Due to the stipend received from Museums and Galleries NSW it was decided to change the set entry fee to 'entry by donation' to encourage increased museum visitation during 2024.

## People & Programming

### People

Museum volunteers have continued to open the Museum 1-4pm most Sunday afternoons from February to November. This has sometimes been a struggle due to illness or leave with more volunteers being needed to allow two people to be on roster at once. A questionnaire sent out with membership renewals for 2024 has resulted in new volunteers interested in Collection Management for which we are grateful.

Groups have restarted visiting the Museum in 2023 post-COVID. It was wonderful to host approx. 12 Multicultural Leaders in August, and 22 people from MOSAIC Multicultural Centre in December for a tour of the museum and afternoon tea. Paul also hosted the stamp youth group for a visit in late January 2024.

On-line Training in use of the new AED (defibrillator) was offered to all museum volunteers and completed by the majority.

Thanks goes to Paul Storm and various members of the committee for maintenance of the museum building and gardens and to Ian Smith and Joji Vergara for the regular cleaning of the museum building. We are also grateful for the advice given by the Bushland Management of Willoughby City Council in the management of the rear garden.

## Displays

A display of museum objects at Chatswood Branch of Willoughby Library was prepared by Paul Storm and Judy Peters for the month of November to celebrate the 30th anniversary of the Museum and was refreshed for the 50th Anniversary of the Society during February 2024.

## Exhibitions

**‘The Lost and Lasting Schools’ exhibition** curated by Terry Fogarty which commenced in September 2022 was advertised for the 2023 Heritage festival in April. Thanks goes to Terry Fogarty for singlehandedly opening the museum on Thursdays as well as the usual Sunday roster, to allow increased hours for visitation. This exhibit ended in August to make way for the new temporary exhibition.

### **Special Temporary Coronation Exhibition – May 2023**

Refreshing of displays occurred for the Coronation High Tea with a special display in the breakfast room supplied by Paul Storm. Thanks to Paul Storm for his ephemera from past coronations as part of the Coronation High Tea event in May.

### **Temporary Exhibition “The Natural History of Willoughby: from Fungi to Flora & Fauna”**

Our new temporary exhibition “The Natural History of Willoughby: from fungi to flora and fauna” opened on the 10th of September 2023 as part of the Emerge Festival and will run until August 2024. The temporary exhibition room, front veranda and breakfast room underwent transformation for the Natural History of Willoughby display. Our thanks to Alfred Bernhard and Simon Brown from Bushland Management Willoughby City Council for the mounting of this exhibition, and its advertisement on council websites. Approx 30 people attended for the official opening of this display on 29 October 2023 by the Mayor and our Patron, Cr. Tanya Taylor as we celebrated 30 years of the Willoughby Museum.

## Special events

### **30th Anniversary of Willoughby Museum Event – 29 October 2023**

Our 30th anniversary celebration saw the opening of the permanent Banners Display in the Hallway by our Mayor and Patron Cr Tanya Taylor. This new permanent display features the Bicentennial Banners with a summary of the history of Willoughby from first nations people to the modern era. Thank you to Hycorp who provided a grant for the display units and to Rob Wilson and Ian Smith for their efforts in designing and mounting this display.

As part of the festivities John Vaughan spoke on the early days of the Society and museum and Paul Storm on his personal reflections of Sonya Kirkham who donated the museum building to the Society.

For the 30th anniversary the museum was open on Sunday afternoons free of charge for the month of November. This was a great success attracting 18 people through the museum in one month. A display was mounted at the front of the Chatswood Branch of Willoughby Library of items from the Museum to mark this event. A special 30th anniversary of

Willoughby Museum edition of the Chatters was sent out in November highlighting the 30 years of Willoughby Museum.

## **Collections**

A Collection Management Working Bee met several times throughout 2023 led by the President to discuss issues surrounding collection management. The Committee sorted items to be taken to the Management Committee for acquisition decisions. Several new donations of significance were acquired for the museum collection in 2023 including a Standing Vice owned by the Forsyth family.

One of the big areas needing more volunteers is collection management and the refreshing of displays, with the inputting of information on items acquired for the Museum into the Mosaic database. This is a detailed and slow process resulting in a back log of items to be entered and stored, with committee being diverted to other management matters.

Storage is another major issue for the Museum with a significant number of items being held at the Council depot. Terry has been working on examining the available storage space at the museum and looking for alternative storage on and off site to hold items in the collection. Without further storage we are limited in the new items we can accept, with the need to consider moving on items with less significance and provenance in the collection.

Terry and Yvonne have been having working bees to progress the filing in the office and entry into the global index.

**Judy Peters**

On behalf of the Committee

# TREASURER'S REPORT

## Willoughby District Historical Society and Museum Inc

Profit and Loss for the year ended 31 December 2023

	Mar-23	Jun-23	Sep-23	Dec-23	YTD
<b>Income</b>					
Member subscriptions	527	91	27	18	664
Donations	933	86	181	115	1,315
Museum entrance fees	37	58	39	79	214
Tours	0	273	109	445	827
Sales	14	27	23	41	105
Interest	92	95	476	328	991
Research	23	0	0	0	23
Other Income	6,120	0	0	0	6,120
<b>Total Income</b>	<b>7,746</b>	<b>629</b>	<b>855</b>	<b>1,027</b>	<b>10,257</b>
<b>Less Operating Expenses</b>					
Repairs / Maintenance	3,955	280	247	64	4,545
Tours	0	164	0	0	164
Telephone / Internet	187	177	177	177	719
Insurance	432	0	0	1,000	1,432
Bank Fees	0	0	0	0	0
Electricity	83	103	93	98	377
Water	6	6	15	15	42
Cleaning	0	0	0	0	0
Building Repairs	0	0	0	0	0
Other	1,295	835	0	40	2,169
<b>Total Operating Expenses</b>	<b>5,958</b>	<b>1,565</b>	<b>532</b>	<b>1,394</b>	<b>9,448</b>
M&G Stipend applied against expenses					1,000
<b>Net profit</b>	<b>1,789</b>	<b>-936</b>	<b>323</b>	<b>-366</b>	<b>1,810</b>
Grants Received	0	2,000	-1	8,714	10,713
Grant Expenditure	0	1,999	0	1,000	2,999
Transferred to Grants not yet spent					7,714

**Willoughby District Historical Society and Museum Inc**  
**Balance Sheet for the year ended 31 December 2023**

	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23
<b>Assets</b>					
<b>Bank</b>					
Westpac Cash Reserve	2,020	2,020	2,020	2,020	14,045
Westpac Cheque Account	4,209	5,856	5,348	5,745	5,389
Westpac Term Deposit	25,000	25,000	25,000	25,000	25,000
<b>Total Bank</b>	<b>31,229</b>	<b>32,876</b>	<b>32,368</b>	<b>32,765</b>	<b>44,434</b>
<b>Current Assets</b>					
2024 Function deposit paid in advance	0	0	0	0	440
Merchandisable Material	1,144	1,144	1,144	1,144	1,144
<b>Total Current Assets</b>	<b>1,144</b>	<b>1,144</b>	<b>1,144</b>	<b>1,144</b>	<b>1,584</b>
<b>Fixed Assets</b>					
Furniture, Fixtures and Office Equipment	13,588	13,588	13,588	13,588	13,588
Museum Building and Land	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Less Accumulated Depreciation on Office Equipment	-13,588	-13,588	-13,588	-13,588	-13,588
<b>Total Fixed Assets</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>
<b>Total Assets</b>	<b>2,532,373</b>	<b>2,534,020</b>	<b>2,533,512</b>	<b>2,533,909</b>	<b>2,546,018</b>
<b>Liabilities</b>					
<b>Current Liabilities</b>					
Accounts Payable	0	0	0	0	0
2024 Membership fees in advance	20	0	0	0	460
2024 Donations (paid with m'ship fees)	0	0	0	0	360
50th anniversary function paid in advance	0	0	0	0	1,020
Associated GST adjusted to 2024	0	0	0	0	-134
GST	-413	-535	-107	-32	1,025
<b>Contingent Liabilities</b>					
Insurance Fund	1,000	1,000	1,000	1,000	2,000
Grants not yet spent					7,714
<b>Total Liabilities</b>	<b>608</b>	<b>465</b>	<b>893</b>	<b>968</b>	<b>12,445</b>
<b>Net Assets</b>	<b>2,531,765</b>	<b>2,533,555</b>	<b>2,532,619</b>	<b>2,532,941</b>	<b>2,533,573</b>
<b>Equity</b>					
Accumulated Surplus	329,629	327,389	327,389	327,389	327,389
Current Year Earnings	-2,240	1,789	853	1,176	1,810
Property Revaluation Reserve	2,204,375	2,204,375	2,204,375	2,204,375	2,204,375
<b>Total Equity</b>	<b>2,531,764</b>	<b>2,533,553</b>	<b>2,532,617</b>	<b>2,532,940</b>	<b>2,533,573</b>

Balance Sheet 30/03/2024



## **Willoughby District Historical Society & Museum Inc.**

### **Notes to the Accounts for the year ended 31 December 2023**

#### **Income**

##### **Other Income**

\$6,120. This is the insurance claim proceeds paid to us for the roof damage incurred prior to the cancellation of our policy. Roof repairs costing \$3,650 were completed last year and are reflected in last year's net loss of \$2,240. Painting paid in this year's expenses amounts to \$3,955 so the net loss for the event was reduced to \$1,485.

#### **Operating Expenses**

##### **Repairs and Maintenance**

The largest single item here is \$3,955 paid in the first quarter for painting associated with the water damage. This cost has largely been recovered from the insurance proceeds mentioned above.

##### **Other expenses**

Computer and printer purchase \$1,096. This was funded by a grant from Hyecorp received last year.

Bicentennial banner printing and mounting \$834. This was also funded by the Hyecorp grant.

#### **Grants**

Last year's grant (2022) from Hyecorp was reflected in our income and not carried over as an unspent amount (we used it this year for computer purchases and banner exhibition expenses – see above).

We received a grant of \$1,999 from the Premier's Dept which was used to purchase the defibrillator currently mounted on the wall outside the kitchen.

We have received a grant of \$2,000 from Museums and Galleries to offset running costs of the Museum. This grant has not been applied against costs yet.

We have received a grant of \$6,714 from Willoughby Council to support the 2024 Museum Exhibition on Diversity. No expenses were applied against the grant in 2023.

All three of these grants have been excluded from operational income and expenses will be recorded against them as they are incurred. Unspent balances will appear in the Balance Sheet as Contingent Liabilities.

**Ian Smith**

Treasurer